



PDIT

*Product
Data
Integration
Technologies*

PRODUCT DATA INTEGRATION TECHNOLOGIES, INC.

B2 CITIS LESSONS LEARNED

Presented To:

**Planning Workshop for A Concept of Operations for
Contractor Integrated Data Services**

Rock Island Arsenal

September 8, 1999

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B2 CITIS Before NDM

Achievements

- Succeeded in meeting individual products of the SOW such as Data Item access, process modeling, WFM tool evaluation
- Received high marks from users utilizing existing capabilities: "CITIS works like a champ"

Problem

- Customer dissatisfaction due to customer expectations and vision not met

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Approach

Formed the B-2 CITIS Strategy Integrated Team representing all areas of B-2 CITIS.

The Team:

- »»» Made assessments of the causal factors for:
 - »»» Technical issues
 - »»» Organizational issues
- »»» Developed an Integrated Plan to resolve both technical and organizational issues
- »»» Developed an Integrated Roadmap describing:
 - »»» Implementation of the Integrated Plan
 - »»» Impact on existing projects and tasks



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Technical Issues

- »»» Lack of an integrated B-2 CITIS architecture resulting in each product being designed separately
- »»» Lack of clear and consistent definition of terms as used in the SOW and used by B-2 CITIS personnel

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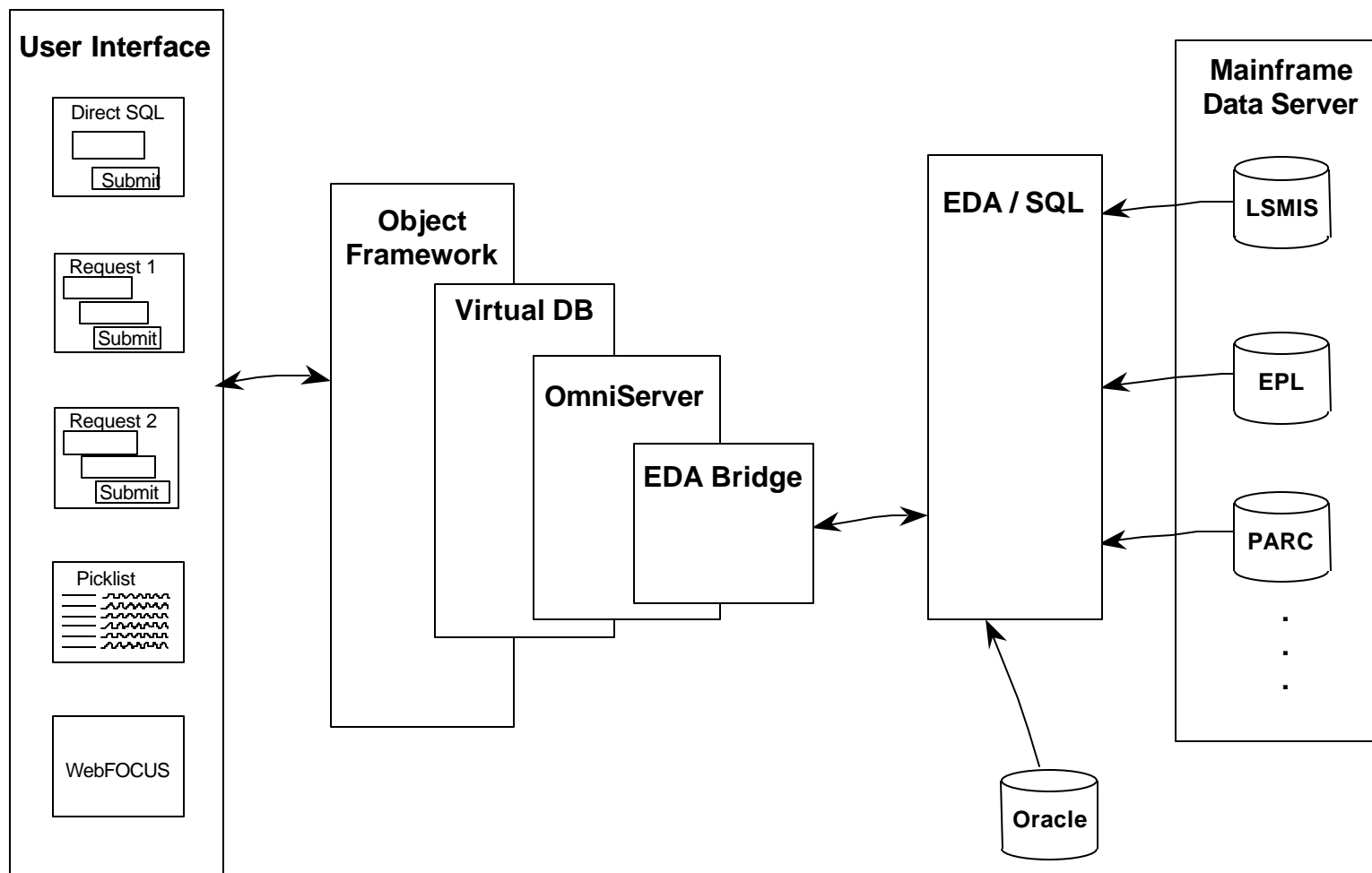


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B2 CITIS - Existing Architecture





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Organizational Issues

- »»» **Compartmentalization based on SOW**
- »»» **Lack of an integrated master plan**
- »»» **Lack of communication**
 - »»» **B-2 CITIS Phase 0 vision not clear to team members**
 - »»» **Information flow between MASD & IIS and between IIS product teams**
 - »»» **Inconsistent understanding of terms**
 - »»» **Misalignment of technical expertise**



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Approach

Defined an Integrated Architecture for B-2 CITIS which:

- »»» Includes an incrementally extensible Neutral Data Model**
- »»» Contains portable components**
- »»» Provides for use of customer terminology**
- »»» Produces product with integrated components**

Defined & implemented an IIS Integrated Organization for B-2 CITIS which:

- »»» Reduces hierarchy**
- »»» Aligns technical expertise**
- »»» Facilitates cross-team communication**



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Approach (cont.)

Defined an Integrated Roadmap which:

- »»»➤ **Implements the Integrated Architecture**
- »»»➤ **Includes an integrated project and staffing plan**

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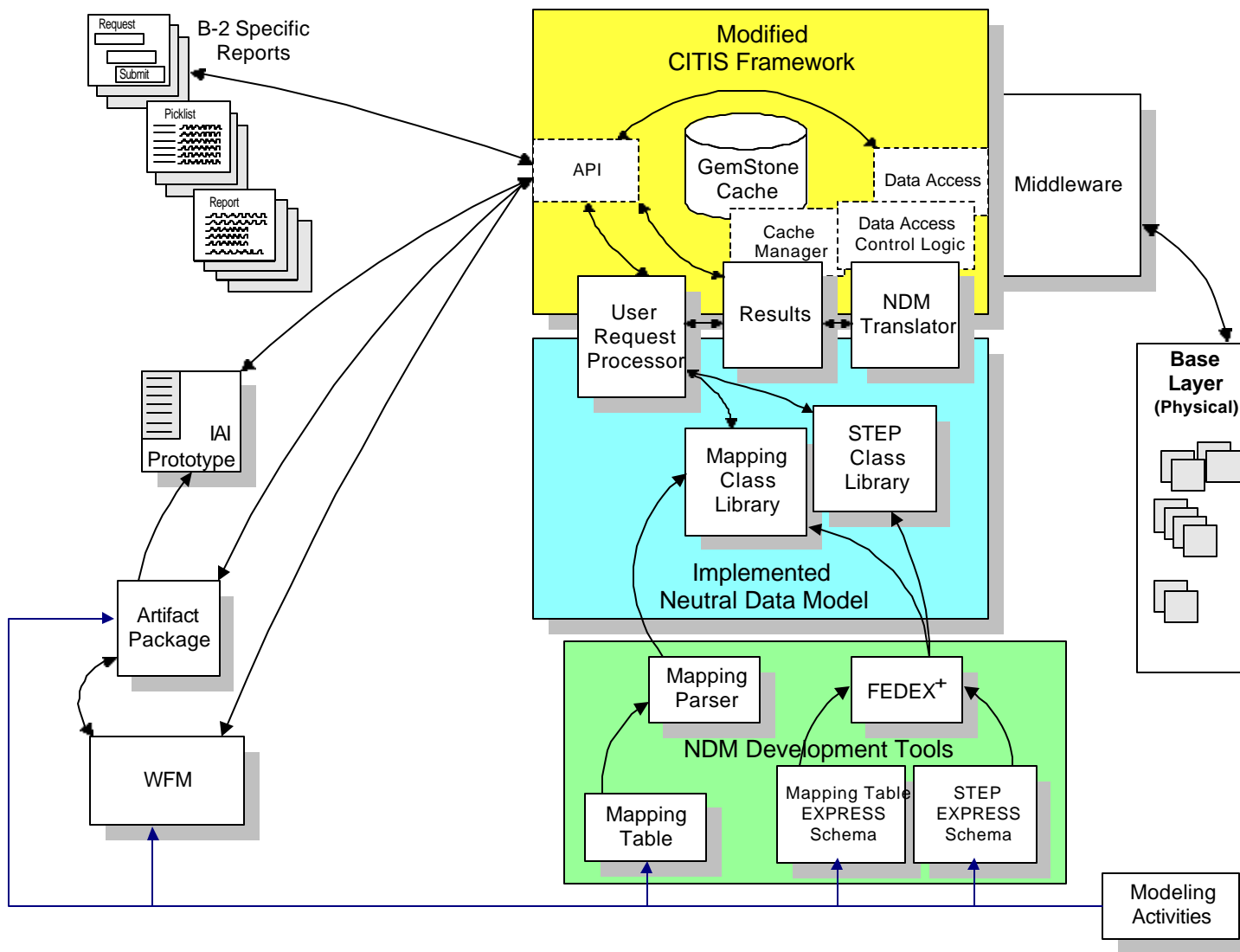


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Neutral Data Model Architecture



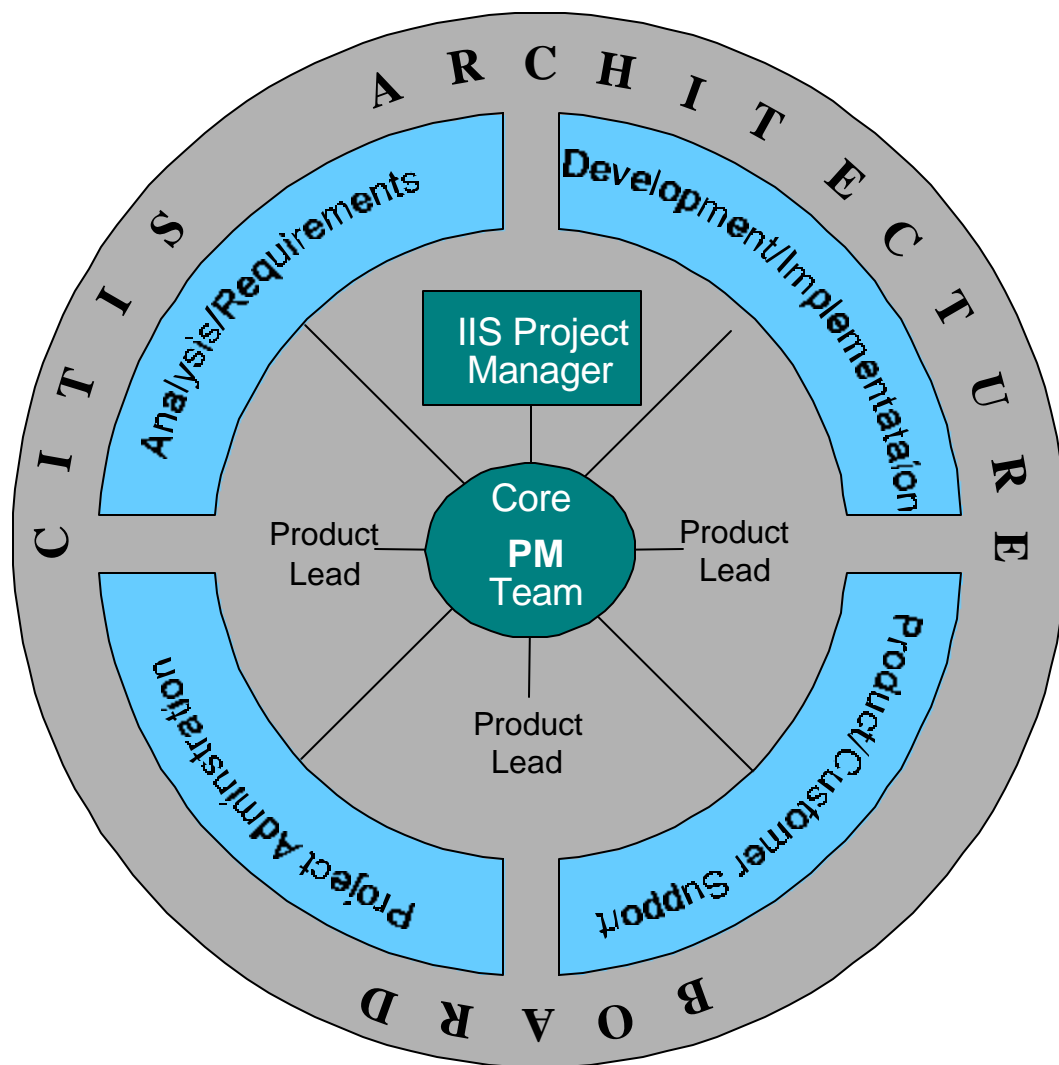


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B2 CITIS Organization





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B2 CITIS Solution

	Integrated Architecture	Integrated Organization	Integrated Roadmap	Communication Plan
Lack of Integrated Architecture	✓		✓	✓
Lack of Consistent Terminology	✓	✓	✓	✓
Compartmentalization		✓	✓	
Lack of Integrated Master Plan		✓	✓	
Communication Breakdown		✓	✓	✓

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B2 CITIS Operation

B-2 Spirit

Data Access

[Data Item Access](#)
[Ad Hoc Query \(AQI\)](#)
[AQI Request Status](#)

Search by:
[Drawing Number](#)
[Part Number](#)
[Document Number](#)
[ETA Number](#)
[Mainframe Access](#)
[Web Focus](#)

Support

[Support Information](#)
[Update B-2 CITIS Password](#)
[E-Mail the Help Desk](#)

About B-2 CITIS

[Frequent Questions](#)
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[Current Version ID](#)

Related Sites

[B-2 WSSC Homepage](#)
[B-2 Dayton SPO Homepage](#)



Hot News! (Click headline for more information)

CITIS 99 to Demo at CALS Expo 98!

The latest version of B-2 CITIS will debut at CALS Expo this year in Long Beach. (Be there!) This new version has more than just a new look. Click here to find out what's new.

**You are on the B-2 CITIS
Unclassified Development Network**





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Lessons Learned

- **Simply providing access to information is not enough to support requirements of accessing organizations.**
 - **Accessing organizations require integration of information views that are different from data providers.**
 - **Accessing organizations have different functional requirements and terminology for the data accessed.**

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Lessons Learned

- Data providers and data accessors can not always pre-define access requirements.
 - Accessing organizations require flexibility in selection of the information and the grouping of that information .
- Integrated organizations defining the requirements and management of a CITIS is critical to providing integrated information.

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